FISCAL REPORTING TIMELINE

11 months

Emergency Proclamation
March 13, 2020

Adoption of Budget
October 13, 2020

Tentative Budget
June 9, 2020

Annual Audit Report
February 28, 2021

Spring '20

Summer

Fall '20

Intersession

Spring '21

In Person

Online Modality and Remote Work

Hybrid, Blended or Online Potential Alternative Remote Work

Based on new guidelines
An integrated process to strategically allocate resources to reach outcomes.
Q2 REVENUE:
Community Funded “Basic Aid”

$54,463,929
## FY20-21 BUDGET REVENUE SOURCES

<table>
<thead>
<tr>
<th>Revenue Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>District revenue - Property Taxes</td>
<td>$109,711,110</td>
</tr>
<tr>
<td>District revenue - State Apportionment</td>
<td>$11,661,518</td>
</tr>
<tr>
<td>Mandated Cost Reimbursement</td>
<td>$368,748</td>
</tr>
<tr>
<td>EPA</td>
<td>$1,234,865</td>
</tr>
<tr>
<td>Lottery</td>
<td>$1,852,298</td>
</tr>
<tr>
<td>State and Local Income</td>
<td>$8,205,607</td>
</tr>
<tr>
<td>College (FTES) generated revenue</td>
<td>$10,515,811</td>
</tr>
<tr>
<td>Enrollment fees int'l students</td>
<td>$2,209,550</td>
</tr>
<tr>
<td>Enrollment fees residents</td>
<td>$6,036,620</td>
</tr>
<tr>
<td>Enrollment fees non-residents</td>
<td>$808,678</td>
</tr>
<tr>
<td>Int'l Health Insurance Fee</td>
<td>$398,681</td>
</tr>
<tr>
<td>Other local income, inc. B.O.G. 2% admin</td>
<td>$1,062,282</td>
</tr>
</tbody>
</table>
COUNTY ASSESSOR’S DATA POINTS

Basic Aid

Data points at Q1; Q2; Q3; Tentative budget; Adopted budget

Average 6.26%
GOVERNOR’S 2021-22 JANUARY BUDGET PROPOSAL

MAJOR THEMES
- Addressing urgent needs in the context of COVID-19
- Focusing on economic recovery
- Facilitating school re-opening
- Direct relief – “Golden State Stimulus” of $600 payments to low-income individuals and extension of eviction moratorium

Source: [California Community Colleges]
OUTLOOK IMPROVED BUT UNCERTAIN

- Despite higher-than-expected revenues, state faces operating deficit
- Grows Rainy Day Fund and Maintains Safety Net Reserve: up by 5.5%
- $15.5 billion in discretionary resources ($11B one-time)
- Makes required debt payments and an additional payment to CalSTRS
- Focuses on student basic needs and reducing equity gaps
- Pays off majority of deferrals
- No changes to Student Centered Funding Formula at this time

Source:
Proposes all high school seniors be required to complete the FAFSA or California Dream Act Application
- Expands zero textbook cost (ZTC) pathways
- “Call to Action” - Chancellor’s Office coordination of antiracism efforts in the curriculum
- Expectation to draft actionable plans to close equity gaps
- Increase number of highly qualified TK teachers

Source: California Community Colleges
During the pandemic, Jeff Bezos’ wealth grew the equivalent of 8 years of the total budget for California Community Colleges.
Small Business, Big Mission: Covid-19 teaches Mezcal owner hard lessons about the restaurant business

San Jose: 42 percent spike in homeless population

Source: Credit LiPo Ching/Bay Area News Group Archives

Source: Credit LiPo Ching/Bay Area News Group Archives
'PAINFUL DECISIONS TO MAKE'
The worst could be yet to come as San Jose grapples with its budget

Despite cutting spending, furloughing employees, drawing on reserve funds and having injections of federal aid, San Jose is facing a massive shortfall in its current budget, larger than one it faced in the first year of the Covid-19 pandemic.

Downtown San Jose could get a multibillion dollar makeover, thanks to Westbank and Urban Community. Here's what it will look like.

Airport commission says plans for Google's San Jose project and Diridon area won't fly
Technical Debt forms as the gap between technology and your ability to adopt it widens...
We have a unique opportunity to integrate and strategically develop short and long term digital innovation plans for our operations.

This will require the right investment and institutional focus to make our presence felt in the communities that need us the most.
Q2 EXPENSES

$59,903,303
Q2 EXPENSES TOTALED 46% OF ADOPTED BUDGET

Salaries and benefits 87.9%

Other 12.1%

$52,712,923

$7,190,380

The largest investment is in our human capital.
Q2 FY20-21 GENERAL FUND (cont.)

EVC; 38.1%

Milpitas Extension; 0.8%

SJCC; 37.6%

DS/DW; 23.6%
AREAS WITH FISCAL IMPACT

- Parking Fund
- Cafeteria Fund
- Bookstores
- International – Non resident revenue
- Student reimbursements
- COTOP
- Security
- Facility rentals
- Other discretionary accounts (positive)
The Coronavirus Aid, Relief, and Economic Security (CARES) Act – Restricted funds

San Jose City College (SJCC) and Evergreen Valley Community College (EVC) acknowledged, signed and returned to the Department of Education the Certification and Agreement and intend to distribute no less than 50% of the funds received under Section 18004(a)(1) of the CARES Act to provide Emergency Financial Aid Grants to students.

### CARES ACT – HIGHER EDUCATION RELIEF FUND

<table>
<thead>
<tr>
<th>Cares Act Grant Applications</th>
<th>SJCC</th>
<th>EVC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student grant</td>
<td>$ 1,137,482</td>
<td>$ 1,974,993</td>
</tr>
<tr>
<td>Institutional grant</td>
<td>$ 1,137,482</td>
<td>$ 1,974,992</td>
</tr>
<tr>
<td>MSCI grant</td>
<td>$ 164,245</td>
<td>$ 317,569</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 2,439,209</strong></td>
<td><strong>$ 4,267,554</strong></td>
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</tbody>
</table>
EVC awarded the full allocation of $1,974,992, in addition awarded $299,075 of MSI allocation to students disbursing a total of $2,274,067.

EVC will be receiving an additional $1,974,992 for student emergency grants, that will start awarding in the upcoming weeks.

SJCC awarded the full allocation of $1,137,482 in addition awarded $67,496 of CARES funds for Emergency Financial Aid Grants, as well as the MSI Allocation of $164,547 for a total of $1,369,525.

SJCC will be receiving an additional $1,137,482 for student emergency grants, that will start awarding in the upcoming weeks.
As of January 2021, enrollment for credit enrollment statewide dropped by an average of 7%. Enrollment for non-credit is worse.

Enrollment Fees are down.
2020 FALL FAST FACTS

EVERGREEN VALLEY COLLEGE | WWW.EVC.EDU

STUDENT ENROLLMENT

<table>
<thead>
<tr>
<th>Metric</th>
<th>Count</th>
</tr>
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<tbody>
<tr>
<td>Headcount</td>
<td>8,863</td>
</tr>
<tr>
<td>Full-Time Equivalent</td>
<td>3,142</td>
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NUMBER OF SECTIONS OFFERED

<table>
<thead>
<tr>
<th>Type</th>
<th>Count</th>
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</thead>
<tbody>
<tr>
<td>Credit</td>
<td>826</td>
</tr>
<tr>
<td>Non-Credit</td>
<td>14</td>
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STUDENT CREDIT LOAD

<table>
<thead>
<tr>
<th>Type</th>
<th>Percentage</th>
</tr>
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<tbody>
<tr>
<td>Full-Time</td>
<td>36.0%</td>
</tr>
<tr>
<td>Part-Time</td>
<td>63.0%</td>
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STUDENT GENDER

<table>
<thead>
<tr>
<th>Gender</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>41.6%</td>
</tr>
<tr>
<td>Female</td>
<td>58.0%</td>
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<tr>
<td>Unknown</td>
<td>0.4%</td>
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STUDENT AGE

<table>
<thead>
<tr>
<th>Age</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>17 &amp; Below</td>
<td>8.1%</td>
</tr>
<tr>
<td>18-24</td>
<td>60.2%</td>
</tr>
<tr>
<td>25-39</td>
<td>22.4%</td>
</tr>
<tr>
<td>40 &amp; Over</td>
<td>9.2%</td>
</tr>
<tr>
<td>Unknown</td>
<td>0%</td>
</tr>
</tbody>
</table>

Source: ITSS | Institutional Effectiveness
2020 FALL FAST FACTS*
SAN JOSÉ CITY COLLEGE | WWW.SJCC.EDU

**STUDENT ENROLLMENT**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Headcount</td>
<td>8,773</td>
</tr>
<tr>
<td>Full-Time Equivalent</td>
<td>2,129</td>
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</tbody>
</table>

**FIVE-YEAR TREND (HEADCOUNT)**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>2016</td>
<td>8,140</td>
</tr>
<tr>
<td>2017</td>
<td>8,919</td>
</tr>
<tr>
<td>2018</td>
<td>9,157</td>
</tr>
<tr>
<td>2019</td>
<td>9,172</td>
</tr>
<tr>
<td>2020</td>
<td>8,773</td>
</tr>
</tbody>
</table>

**NUMBER OF SECTIONS OFFERED**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Credit</td>
<td>745</td>
</tr>
<tr>
<td>Non-Credit</td>
<td>44</td>
</tr>
</tbody>
</table>

**STUDENT CREDIT LOAD**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time</td>
<td>30.0%</td>
</tr>
<tr>
<td>Part-Time</td>
<td>70.0%</td>
</tr>
</tbody>
</table>

**STUDENT ETHNICITY**

- White: 12.8%
- African-American: 5.2%
- Asian: 22.6%
- Hispanic: 43.3%
- Hawaiian/Pacific Islander: 2.8%
- Unknown: 12.5%
- Two or More Races: 0.1%
- American Indian/Alaskan Native: 0.1%

Source: ITSS | Institutional Effectiveness
ACTIVE USERS REPORT - SJECCD

*Users are “Active” if they have an enrollment in an active course and have logged in at least once in the given month.

Source: Canvas & ITSS
A BUSY FALL SEMESTER

DAY-TO-DAY

COMPLIANCE

ZOOM FATIGUE
KEY AREAS OF FOCUS

- Resource Allocation Model (RAM): working towards the full implementation

- Expense Management Platform (Concur): working towards the full implementation of SAP/Concur

- Board Polices and Administrative Procedures: reviewing BP/AP to incorporate RAM and Concur implementations as well as infusing language related to Equity Lens to the overall fiscal management

- Maintaining compliance and our ability to support students and staff during the Covid-19 pandemic and prepare for return to “normal” operation
- Student centered **quality instruction and services**

- Develop the **golden pipeline** with emphasis in Dual enrollment and middle college @Milpitas

- Improve **retention, persistence and graduation**

- Reduce the time to completion and **improve on-time graduation** *(2 yrs.)*

- **Guided Pathways**: UC/CSU transfer, on-time degree completion

- Maximize **categorical programs, grants and Cares Act**
ONGOING FISCAL CONSIDERATIONS

- History and projections of property taxes
- Total cost of operation (fixed v. variable costs)
- H&W, retirement and other staffing costs
- Enrollment projections and attrition models
- Categorical fund adjustments
- International students, auxiliary functions and facility rentals
- Matriculation and other fees revenue and reimbursements
- Total cost of ownership across all functions and departments
Thank you.
Spring Budget Study Session will be the next update.